



## Letter from the President

It is frequently the case that a phase of consolidation follows big growth spurts. 2009 was a year of growth, new collaborations, and our largest revenues ever. In 2010, CRAB consolidated those gains and focused on building for the future.

In order to do an even better job at providing clinical trial services to our customers, CRAB engaged in three areas of infrastructure change and improvement. We reorganized our corporate structure; we renegotiated our lease and remodeled our space; and we worked on enhancements and improvements to the electronic data capture systems for all of our customers. The intent in all three realms was to improve efficiency and quality, and to be able to move resources (including people) easily as projects ebb and flow.

**Reorganization** CRAB Officers have been reviewing the company structure with an eye on positioning CRAB to thrive after the co-founders retire. The structure that existed had developed as projects were added, and needed revamping. In order to better serve our customers and to offer more opportunities to our staff, it was decided to emphasize a more departmental structure, with staff able to work on different projects as demands and projects change. This reorganization affected the administration and data management teams the most. In addition, we reallocated responsibilities of our officers and created room for others to assume leadership roles to carry CRAB into the future.

**Physical Infrastructure** CRAB secured a ten-year lease with provisions for tenant improvements at a sizable reduction in rent. Approximately half of the remodel effort focused on making our server room into a world class data center. We installed an independent cooling system, improved power redundancy, installed safer fire protection, and re-cabled the entire office with the newest generation of cables. The rest of the improvements were employee-focused. A building that is rhomboid in shape results in odd, unused spaces. We converted those spaces into an improved board room, a multipurpose training center, an audio-visual studio, a scanning center, and better office configurations. Adequate efficiency was obtained that we could release our surge space, further reducing our rent. Best of all, we could carry out the company reorganization by relocating employees into their new departments.

**Data Capture and Computing Infrastructure** Finally, our Applications Development department made huge strides in enhancing the functionality of our electronic data capture systems. These improvements included the development of enterprise tools and standard forms that will improve the speed of programming and reduce the work required of data managers and clinical monitors. We added the capacity to receive and store medical images and to make those available through the web to investigators. IT enhancements continued with our virtualization efforts and paved the way for finishing our co-location of servers and systems, central to our business continuity plan.

Enhancements to our infrastructure were all intended to support the fourth building block for the future, our customers. In the future, CRAB will continue to be integral to the SWOG Statistical Center, and we plan to continue our relationships with the Myeloma Institute for Research and Therapy, the International Myeloma Foundation, the International Association for the Study of Lung Cancer, the Pancreatic Cancer Research Team, the Stand Up 2 Cancer Pancreatic Dream Team, the Sarcoma Alliance for Research through Collaboration, and other industry partners.

A handwritten signature in dark ink, appearing to read "John Crowley".

John Crowley

June 2011



## SWOG (formerly known as Southwest Oncology Group)

CRAB, along with statisticians from Fred Hutchinson Cancer Research Center, serves as the SWOG Statistical Center, providing statistical design, data capture and management, and analysis for more than 250 trials (actively accruing and in follow-up phase) representing more than 41,000 patients. 2010 was a year of seeing to completion many of the projects started in 2009 and the beginning of a foundation of new work to be done in 2011. These 2010 changes, accomplishments and new projects include the following:

- A name change;
- Completion of two major projects funded by federal stimulus funds;
- Accrual completion of the *Helicobacter pylori* study conducted in Latin America;
- The transition of participant follow up from SELECT institutions to centralized follow-up at the Statistical Center.

### NAME CHANGE

SWOG has been a nationwide network of institutions and researchers for several decades, and has in recent years become international. The signifier “Southwest” in the group’s name has historical significance, but no longer reflects the international composition of the group.

At the Chicago group meeting in October, the SWOG Group Chair Laurence Baker, D.O., announced that the Southwest Oncology Group would henceforth be known simply as “SWOG.” Based on a survey of SWOG members, the logo remains the same, but a new tag line was chosen. It is: **Leading cancer research. Together.**

### FEDERAL STIMULUS FUNDS

From the federal government’s economic stimulus program, known as the American Recovery and Reinvestment Act of 2009 (ARRA), SWOG received two awards to support infrastructure improvements. The first award, “Adoption of New Technologies for Remote Data Capture and Protocol Authoring (ADOPT)”, was used to complete two major enhancements to the online data submission features of the Clinical Research Associate (CRA) Workbench website. Since 2002, SWOG users have used the CRA Workbench to submit electronic case report forms (eCRFs) online, and this method of submission has been mandatory for SWOG since 2006. We wanted to offer online eCRF submission to other Groups participating on SWOG trials, but lacked the authentication infrastructure necessary to allow members of other Groups to log on. The CRA Workbench has been updated with this capability, and online eCRF submission is now offered to other Groups participating on SWOG studies. Using these new features, non-SWOG users submitted more than 200 forms online by the end of 2010. The second improvement allows for users to make amendments to data submitted online. Before this improvement, eCRFs could be submitted online for the first time, but we lacked the database infrastructure necessary to allow for online amendments to that data; amended data had to be faxed to the statistical center for manual processing. This infrastructure has now been upgraded, and the interface improved so that all users now have the ability to amend successful data submissions online.



Between October 2010, when implementation occurred, and the end of December, more than 300 amendments to previously submitted forms have been submitted online.

With nearly 300 institutions from across the US and international members who enroll approximately 5,000 new patients to clinical trials every year and follow approximately 35,000 patients after treatment has ended, these two improvements have had a positive impact on the workloads of researchers at the institutions as well as for our own internal staff of data coordinators.

The second infrastructure proposal sponsored under the ARRA stimulus funds was for a project entitled, "Re-engineering Protocol Implementation and Development (RaPID)", for Phase I to III cancer protocols. SWOG Statistical Center staff have been collaborating with the Group Chair's Office (GCO) and the Operations Office staff since early 2010 to develop websites that track protocol development and contracting activities. One web-based tracking system has been launched and is on the Operations Office website. A second web-based system has been launched in the first half of 2011 that will provide additional protocol development details for SWOG members and includes imbedded deadlines based on requirements established by the Operational Efficiency Working Group (OEWG), an advisory board supported by the National Cancer Institute.

Within the SWOG Statistical Center, statisticians are conducting pre-triage reviews of proposals being submitted for Executive Review. This enables the statisticians to ensure proposals have been reviewed and prioritized, and that objectives are both feasible and appropriate prior to Executive Review. In addition, statistician and data coordinator protocol development responsibilities have been evaluated, reassigned and streamlined.

The RaPID project has been successful in implementing processes procedures across the organization that will help SWOG meet OEWG requirements and ensure the timely activation of clinical trials.

### **HELICOBACTER PYLORI TRIAL IN LATIN AMERICA COMPLETED**

The H. pylori study was officially closed to accrual on June 30, 2010. The bacterium *Helicobacter pylori* (Hp) is the principal known cause of gastric cancer worldwide. In regions of Latin America, Hp infection rates are estimated to be very high (70-90%), and stomach cancer constitutes one of the greatest causes of cancer death. Seven study centers in six countries (Mexico, Honduras, Costa Rica, Nicaragua, Colombia, Chile) screened 1,852 participants for the bacteria, of whom 1,463 tested positive for H.pylori and were successfully randomized to one of three treatment arms: standard therapy (14 days of lansoprazole, amoxicillin, and clarithromycin); concomitant therapy (five days of lansoprazole, amoxicillin, clarithromycin, and metronidazole); or sequential therapy (five days of lansoprazole and amoxicillin followed by five days of lansoprazole, clarithromycin, and metronidazole). The main aims of this study were to: 1) assess whether the concomitant therapy (5-day) was not inferior to standard therapy; and 2) evaluate whether sequential therapy (10-day) would be more effective than standard therapy (14-day). The shorter duration and lower cost of one of these other two therapies could make them the preferred treatment alternative for large-scale eradication programs in local or national public health programs.

The participants took a breath test again 6-8 weeks after randomization to assess whether the bacterium had been successfully eradicated. The centers were tremendously successful at retaining patients through the first scheduled follow-up visit. The study also has a second follow-up visit one year after randomization to verify that no re-infection or recrudescence has occurred. Results of the one-year re-infection rate will be available mid to late 2011.



### **HELICOBACTER PYLORI TRIAL IN LATIN AMERICA COMPLETED (cont'd)**

In November, 2010, investigators and some research staff met in Costa Rica to discuss the six week results, publications and future research. This trial constitutes the largest study of its kind in Latin America to date, and the researchers are anxiously awaiting the publication of this important trial in order to make treatment recommendations for the people in their countries as well as plan future research.

### **SELENIUM AND VITAMIN E CANCER PREVENTION TRIAL (SELECT) CENTRALIZED FOLLOW UP**

During 2010, the statistical center incorporated the duties of a coordinating center because of its expanded role in centralized follow-up (CFU). The statistical center retains its statistical and data management responsibilities for SELECT, while expanding its role to present study information to participants, answer participants' questions, collect data, obtain medical releases and, in some cases, obtain informed consent.

Although study sites were closed to SELECT by the end of May 2011, the Statistical Center continues to approach participants who express interest in CFU but have not yet consented. As of April 22, 2011, 17,496 men were registered to CFU.

Once participants have been registered to CFU, data on study endpoint and general health are collected annually from the participant via a booklet mailed directly to the participant from the Statistical Center. The booklet is mailed during the month of the participant's birth in a monthly batch process. Participants who report study endpoints, prostate and other cancers are asked to sign a medical release of information allowing the Statistical Center to obtain medical records or specimens. In addition to the yearly questionnaires, the Statistical Center provides a semi-annual newsletter, and a public website with e-mail links and the ability for the participant to telephone the Statistical Center on a toll-free number. All materials are available in both English and Spanish.

SELECT is now developing a web-based application giving participants the option to complete the questions on-line via a secure website linked to the SELECT public website. The Statistical Center developed a participant survey to obtain feedback on access and barriers to a web-based process. A total of 16,131 surveys were mailed to participants; to date, 10,595 (66%) participants have returned completed surveys. Preliminary review of the survey results indicate that 84% of participants have access to a computer, and 70% of computer users would prefer to complete their data using the web.

A process has been developed for inviting and reviewing proposals for use of the extensive SELECT biorepository. The first group of proposals is planned for approval in the Spring of 2011.



## STRENGTHENING & EXPANDING KEY PARTNERSHIPS

A building block for CRAB's future rests on our ability to effectively support our clients, scientific collaborators, and key research partners. Our focus on infrastructure enhancements has been prioritized to develop tools and functionality that our clients need. As we continue to build and leverage our oncology expertise, we believe our client-centric approach will help us to strengthen and expand our key research partnerships.

### UNIVERSITY OF ARKANSAS FOR MEDICAL SCIENCES MYELOMA INSTITUTE FOR RESEARCH AND THERAPY (MIRT)

The Myeloma Institute for Research and Therapy (MIRT) continues to be an international leader for investigations into the treatment of multiple myeloma. MIRT sees more patients with myeloma and related diseases per year than any other institution in the world, and CRAB's partnership and scientific collaboration with MIRT continues to deepen. CRAB's contributions to MIRT projects include experimental design, data acquisition and database development, statistical analysis, interpretation, and presentation of findings. In 2010, the statistical summary of progress at MIRT allowed for the first time the use of the word "cure" for this disease.

### SARCOMA ALLIANCE FOR RESEARCH THROUGH COLLABORATION (SARC)

Our partnership with the Sarcoma Alliance for Research through Collaboration (SARC) entered its fourth productive year in 2010. We currently collaborate with SARC by providing statistical consultation, data management, customized EDC solutions, and scientific leadership for various SARC projects. To date, SARC has initiated twelve clinical trials that have enrolled more than 700 sarcoma patients. The collaboration between SARC and CRAB has resulted in the completion of several clinical trials, a common standardized database for sarcoma clinical trials, and numerous scientific publications. We look forward to expanding this ongoing partnership to include future collaborations with our colleagues at SARC.

### CRAB CLINICAL TRIALS CONSORTIUM (CTC)

CRAB's Clinical Trials Consortium (CRAB CTC) has grown to become a central resource for investigators, biopharmaceutical sponsors, non-profit foundations and others looking to develop novel cancer treatments for patients with lung cancer. 2010 was a landmark year for the CRAB CTC as we held our first annual investigator meeting, initiated our first clinical trial, and expanded our investigator membership. In the coming year, we expect to activate additional clinical trials, grow our leadership, and expand our geographical footprint. CRAB CTC is committed to providing objective expertise to support efficient drug development that makes a difference for patients.



## INTERNATIONAL ASSOCIATION FOR THE STUDY OF LUNG CANCER (IASLC)

CRAB gathered data on 100,000 cases of lung cancer to inform the seventh revision of the staging system, published by the American Joint Committee on Cancer and the Union Internationale Contra Le Cancer, and funded by the International Association for the Study of Lung Cancer. We are now at work on the eighth revision, due in five years, which will be based on a combination of retrospective and prospective data collection. Similar efforts are also underway for mesothelioma and thymic malignancies.

## PANCREATIC CANCER RESEARCH TEAM (PCRT)

CRAB's long-standing relationship with the Pancreatic Cancer Research Team (PCRT) continued productively throughout 2010. Our strategic partnership with PCRT has evolved and resulted in an expansion of our role that now includes more broad support across most new PCRT projects. As the PCRT's clinical trial program blossoms, CRAB is poised to grow this relationship and build upon the strong foundation we've established during the past decade.

CRAB now provides expanded clinical trial support for trials within the PCRT network, including both investigator-sponsored trials, as well as industry-sponsored projects. The services we provide routinely for new PCRT projects include statistical design and analysis, customization of an electronic data capture (EDC) solution, clinical on-site monitoring, in-house data management, and project oversight. Our experience with PCRT includes Phase I, I/II, and II clinical trials, support for the PCRT web portal infrastructure, and providing management and reporting for the ongoing PCRT Serum Bank project.

With several new projects on the horizon, and a healthy pipeline of new opportunities, we envision this partnership continuing to expand in 2011.

## INTERNATIONAL MYELOMA FOUNDATION

Our work with the International Myeloma Foundation (IMF) continues. The newest projects include an investigation into the prognostic information in specific chromosomal abnormalities as an addition to the International Staging System introduced by CRAB and the IMF. We also initiated a new project to gather historical data on patients treated at relapse with newer targeted agents, to serve as controls for future phase II studies.

## SU2C PANCREATIC CANCER DREAM TEAM

CRAB in 2010 became a part of the SU2C Pancreatic Cancer Dream Team, a collaboration with the University of Pennsylvania, Johns Hopkins University, Princeton University, the Translational Genomics Institute (TGen), and the Salk Institute. The Dream Team is funded by Stand Up to Cancer (SU2C), a national fundraising effort supported by the American Association for Cancer Research. CRAB is supplying statistical services, clinical monitoring, and data management support for the Dream Team.



## WORKSPACE FOR THE FUTURE

“Build Capacity and Reserves” is the primary goal of CRAB’s strategic plan. One of the objectives of this goal is to “Improve and Enhance Business Operations.” The signing of a 10-year lease ensures that CRAB will continue to occupy space in the Metropolitan Park East Building, located in the northeast section of downtown Seattle. Providing CRAB with the stability of a long-term lease positions us well to achieve our objective of improving and enhancing our business operations.

Following the lease signing, CRAB initiated tenant improvements to facilities, services, and systems to enhance operations by improving the space in which we work. Not long after signing the lease in January 2010, we were heavily involved in planning the remodel. Some of us were packing our offices in preparation for moving to temporary space on floors far away while others hunkered down to endure the sounds and smells of construction. The remodel focused on three areas to position CRAB for success over the next ten years: 1) enhance our data center where servers host applications and store data; 2) remodel and reconfigure offices and other common spaces; 3) replace office and data center cabling to support technology needs into the future.

### SERVER ROOM AND DATA CENTER

The first thrust of the remodel was to convert the server room, which houses application and file servers, data storage units, routers, switches, and other technology systems, to a world-class data center. The data we house and our capacity to analyze them are the life blood of CRAB. In order to prevent over-heating during the warmer summer months, a new cooling system was designed and installed.

The new cooling system is anchored by a Liebert HVAC (heating, ventilating, and air conditioning) system that uses a glycol and water solution to provide cool air to the data center through two fans that can operate together or independently as needed. Redundancies built into the primary system provide back-up for key system components. The former building-supplied air conditioning system remains in place and will engage automatically should the new primary system falter. The Liebert HVAC system pulls air from the hot aisle which it cools and sends to the cold aisle, completing an effective energy-efficient design.

The data center remodel includes a new power back-up system, which ensures that we can systematically shut down our servers to preserve data and computing systems. The primary improvement is a new Liebert UPS (uninterruptible power supply) which delivers conditioned power to racks of servers and other equipment, and to an array of batteries that can provide power for up to one hour. Battery power allows data center equipment to run through short power outages and to allow for the safe shut down of systems during a long outage.

Upgrade of the fire suppression and safety system rounds out the improvements to the data center through the installation of an automatic pre-action system where sprinkler pipes are devoid of water until needed. Upon detection of smoke in the room, water pipes are filled. The sprinklers activate if heat levels rise in the room.



## ENHANCE BUSINESS OPERATIONS

The second thrust of the remodel was to improve and enhance business operations by dismantling each office to apply fresh paint and new carpeting. If data are our life-blood, our staff are the brains, heart, and the soul of CRAB. In all of CRAB's history we have never had the luxury to both plan our space and have fresh paint and carpeting. We rented more space when new projects were added without much thought as to whether the configuration made organizational sense. The shape of the building has also presented challenges as our two rhomboid-shaped floors are often difficult to use due to the inefficient footprint. With this remodel, we had the opportunity to organize space to meet our worker and work-flow needs.

Our first priority was to put people who work together in closer proximity. We wanted to house each person in their department and then relocate departments, so that departments who work together most were adjacent. Then, we wanted special work spaces to be near those who use them the most. The Information Technology (IT) space was reconfigured so that some IT staff have work benches in their expanded offices where they can work on hardware. The scanning room, the mail room, the graphic workstation, and audio-visual recording studio were placed in close proximity to the data management and administration team who use them most.

Most exciting was the fact that we converted some of the most awkward interior space to build a multi-purpose conference and training room in the data-management wing. This room can host meetings for the entire staff in theater configuration, hold more intimate meetings around one or two seminar tables, and can provide computer-based training sessions on modern workstations. This new space features several audio-visual elements and flexible furniture that can be configured with tables, classroom desks or in theater style. Audio-visual technology includes a 60-inch wall-mounted LCD or a theater screen and projector to display output from a laptop. Phone conferencing is available via a whole-room system that includes ceiling-mounted speakers and microphones, along with wireless microphones for presentation use. A second 19th floor conference room was configured to accommodate a large boardroom-style table for teaming and meeting activities. Audio-visual technology includes a 60-inch wall-mounted LCD to display output from a laptop and a tabletop phone conference system.

Finally, kitchens on both floors were updated and expanded and new services were brought in for staff. Space was so much more efficiently configured that we were able to release a suite on the 11th floor which we had retained for large meetings and as surge space, resulting in a sizable reduction in rent.

## IMPROVE SPEED AND CAPACITY

The third thrust of the remodel was to improve and enhance business operations by replacing data and voice-cabling to improve computing speed and capacity. Cabling was previously comprised of older wiring known as Category 3 (phone) and Category 5 (data), which was rated to a capacity of 10 megabits per second for Category 3 and 100 megabits per second for category 5. This cabling was replaced by a higher level of cabling known as Category 6 which can reliably transmit data



at one gigabit per second for workstations, printers, and other network equipment on the CRAB network. This new cabling allows IT staff to deliver one gigabit networking to all users. The bandwidth capacity and quality of the new cabling enabled IT staff to deploy the latest desktop operating system, Windows 7, to all desktop computers. In 2011, CRAB's internet bandwidth is planned to be upgraded from 7.5 to 20 megabits to support medical imaging and other large data needs. The additional bandwidth capacity will also support data transfer to an off-site location to be set-up in the Spokane area in 2011. The Spokane location will be prepared to provide for recovery of computer services in the event of a disaster.

Change is hard, but throughout the remodel our staff was adaptive and gracious. Now departments are arranged with consideration to staff that frequently need to interact. Our operations have improved by more efficiently utilizing our space, and by providing updates to our space that have improved employee morale. Our improved space has enhanced our physical surroundings, allowing our talented staff to continue supporting the groundbreaking work for which CRAB has become known. These improvements have truly helped us to enhance business operations.

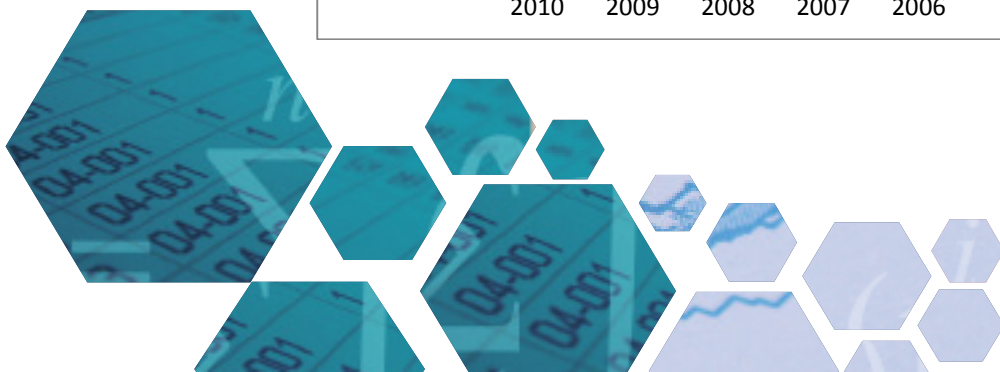
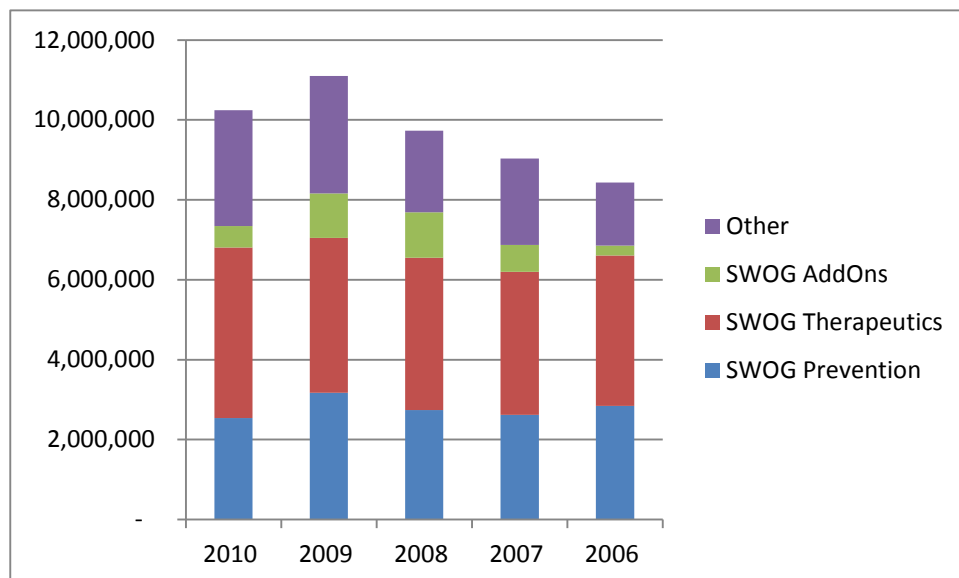


## A YEAR OF CONSOLIDATION

Despite the national economy, CRAB remains financially healthy. While CRAB's overall revenue was down approximately 9% from 2009, revenue still topped \$10 million, exceeding that of 2008. Our revenue for SWOG therapeutics was up due to the infusion of stimulus funds for protocol development and improvements to the Clinical Research Associates Workbench. Our revenue from non-SWOG projects remained the same as in 2009. Two programs account for the overall decrease in revenue: The SWOG prevention program and SWOG add-ons.

The SELECT prostate cancer prevention project and the H. pylori project in Latin America are the two main projects of the SWOG prevention program. The decrease in revenue for these projects was expected given their project cycle. The H. pylori project had completed data collection for one of two primary study endpoints in 2010 and will be completed in 2011. The SELECT trial stopped active intervention and entered the follow-up phase in 2010. Therefore, neither study was as active as the previous year, and the decrease in revenue reflects this expected decrease in our research activity. SWOG add-ons generate additional revenue from industry partners requesting additional effort on SWOG trials. The number of those contracts has been waning in recent years, so revenue is likewise reduced.

This year's financial statement includes some new lines. There is a Restricted Certificate of Deposit of more than \$1M under Assets, with a corresponding Long Term Debt of \$819,569 under Liabilities. In negotiating our 10-year lease at the beginning of 2010, we were able to lower our rent by a third by funding our tenant improvements ourselves. CRAB was able to secure a loan to perform those improvements (note the \$1-M increase in tenant improvements from the previous year) and collateralized it with a Restricted Certificate of Deposit. Funds will be released from the certificate of deposit as the 5-year loan is paid off. These tenant improvements resulted in CRAB's new state-of-the-art data center and allowed us to remodel work spaces into more functional areas that will allow for growth and cross-utilization of services. We now have a rental rate among the lowest in the city and will have paid off the loan in five years. This positions CRAB well for the next ten years.



## 2010 Audit and Financial Information

### Statements of Financial Position

December 31, 2010, 2009, 2008, 2007, and 2006

<b>ASSETS</b>	<b>2010</b>	<b>2009</b>	<b>2008</b>	<b>2007</b>	<b>2006</b>
Current Assets					
Cash & equivalents	\$364,356	\$2,729,407	\$1,411,389	\$909,091	\$694,941
Investments	392,742	0	0	1,000,000	1,000,000
Grants receivable	1,727,142	1,465,578	1,189,418	875,773	992,830
Contracts & other receivables	1,338,019	842,995	1,128,388	725,180	219,177
Supplies & prepaid expenses	478,743	383,152	401,147	248,174	113,628
<b>Total Current Assets</b>	<b>4,301,002</b>	<b>5,421,132</b>	<b>4,130,342</b>	<b>3,758,218</b>	<b>3,020,576</b>
Restricted certificate of deposit	1,001,233	0	0	0	0
Deposits	26,231	24,231	24,231	24,231	24,231
Property & equipment					
Furniture & equipment	694,098	717,622	1,016,206	884,983	739,093
Leasehold improvements	1,206,260	237,970	273,957	264,302	259,117
Less accumulated depreciation & amortization	(498,639)	(681,826)	(1,030,302)	(938,847)	(877,870)
<b>Total Property &amp; Equip, Net</b>	<b>1,401,719</b>	<b>273,766</b>	<b>259,861</b>	<b>210,438</b>	<b>120,340</b>
<b>Total Assets</b>	<b>6,730,185</b>	<b>5,719,129</b>	<b>4,414,434</b>	<b>3,992,887</b>	<b>3,165,147</b>
<b>LIABILITIES &amp; NET ASSETS</b>	<b>2010</b>	<b>2009</b>	<b>2008</b>	<b>2007</b>	<b>2006</b>
Current liabilities					
Accounts payable	\$326,468	\$298,893	\$94,538	\$305,361	\$247,558
Accrued expenses	400,634	342,001	296,930	255,882	226,350
Unearned revenue	1,533	100,293	146,147	227,094	35,623
Current portion of long-term debt	180,431	0	0	0	0
<b>Total Current Liabilities</b>	<b>909,066</b>	<b>741,187</b>	<b>537,615</b>	<b>788,337</b>	<b>509,531</b>
Long-term debt, less current portion	819,569	0	0	0	0
Deferred rent liability	56,311	0	0	0	0
<b>Total Liabilities</b>	<b>1,784,946</b>	<b>741,187</b>	<b>537,615</b>	<b>788,337</b>	<b>509,531</b>
Net Assets					
Unrestricted	4,945,239	4,977,942	3,859,241	3,165,541	2,620,616
Temporarily restricted	0	0	17,578	39,009	35,000
<b>Total Net Assets</b>	<b>4,945,239</b>	<b>4,977,942</b>	<b>3,876,819</b>	<b>3,204,550</b>	<b>2,655,616</b>
<b>Total Liabilities and Net Assets</b>	<b>6,730,185</b>	<b>5,719,129</b>	<b>4,414,434</b>	<b>3,992,887</b>	<b>3,165,147</b>

## 2010 Audit and Financial Information (continued)

### Statements of Activities

For the Years Ended December 31, 2010, 2009, 2008, 2007, and 2006

<b>SUPPORT &amp; REVENUES</b>	<b>2010</b>	<b>2009</b>	<b>2008</b>	<b>2007</b>	<b>2006</b>
Grant revenue	\$6,866,894	\$7,067,393	\$6,645,155	\$6,328,170	\$6,720,260
Contract revenue	3,340,806	3,922,770	2,977,697	2,461,747	1,539,157
Workshop fees	17,949	41,085	39,574	39,574	36,767
Contributions	15,142	66,334	13,153	127,335	66,227
Interest & other income	299	4,964	50,678	79,983	66,848
<b>Total Support &amp; Revenues</b>	<b>10,241,090</b>	<b>11,102,546</b>	<b>9,726,257</b>	<b>9,036,809</b>	<b>8,429,259</b>
<b>EXPENSES</b>	<b>2010</b>	<b>2009</b>	<b>2008</b>	<b>2007</b>	<b>2006</b>
Program services					
Research	\$7,450,747	\$7,406,752	\$6,652,613	\$6,276,889	\$6,198,175
Workshops	17,950	41,095	37,048	61,711	35,592
Management & general	2,805,096	2,553,576	2,364,327	2,149,275	2,141,705
<b>Total Expenses</b>	<b>10,273,793</b>	<b>10,001,423</b>	<b>9,053,988</b>	<b>8,487,875</b>	<b>8,375,472</b>
<b>Change in Net Assets</b>	<b>(32,703)</b>	<b>1,101,123</b>	<b>672,269</b>	<b>548,934</b>	<b>53,787</b>
Net Assets, beginning of year	4,977,942	3,876,819	3,204,550	2,655,616	2,601,829
Net Assets, end of year	4,945,239	4,977,942	3,876,819	3,204,550	2,655,616

